

NEWS RELEASE

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PSA UNBOXED EVOLVES INTO PSA VENTURES TO DRIVE SUSTAINABLE INNOVATION AND GROWTH IN GLOBAL SUPPLY CHAINS

PSA International today unveiled the evolution of PSA unboXed, its innovation and startup accelerator platform, into **PSA Ventures**, a dedicated venture capital arm and venture builder. This strategic transformation will further solidify PSA's commitment to driving growth, operational efficiency, and sustainability across global port and supply chain operations.

Building on the strong foundations of PSA unboXed, PSA Ventures will broaden its focus beyond startups. It will commercialise intellectual property developed through collaborations with like-minded organisations and research institutions, while also pursuing traditional venture capital investments.

"As the management of international maritime hubs, transportation infrastructure and networks grows increasingly complex, PSA Ventures will enable us to venture-build with key partners and capitalise on emerging trends," said Mr. Ong Kim Pong, Group CEO of PSA International. "By collaborating with forward-thinking innovators and investing in transformative solutions, we will continue to co-create smarter, greener, and more resilient ports and supply chains, aligned with PSA's Node to Network vision."

PSA Ventures will focus on four core domains:

- **Terminal Technology:** Next-generation port equipment and automation solutions.
- **Green Energy Transition:** Investments in green and renewable technologies, new energy vectors, and low/zero-emissions power generation. This includes equity stakes in innovative green power production assets beyond solar and wind, leveraging advanced technologies to optimise Levelised Cost of Energy (LCOE) in challenging regions.
- **Supply Chain & Logistics:** Solutions that enhance supply chain resilience and value creation for Beneficial Cargo Owners (BCOs) and shippers, including trade advisory tools, cargo flow optimisation, and risk impact management.
- **Data & Digital:** Digital innovations that drive operational efficiency, enhance data-driven decision-making, and strengthen cyber-security frameworks through agentic AI, digital trust solutions, and emulation testing.

PSA Ventures aims to create long-term value by identifying high-potential opportunities, piloting groundbreaking technologies, and scaling them into transformative solutions for global adoption. By leveraging PSA's extensive expertise, ecosystem partnerships, and global network, PSA Ventures will catalyse innovation and sustainability within the industry.

Through its venture-building approach, PSA Ventures will actively collaborate with partners to explore innovative business models and technologies, accelerating their journey from proof-of-concept to large-scale commercialisation. This includes pioneering solutions such as solid-state electrical infrastructure, hydrogen and ammonia energy vectors, and advancements in the battery value chain, ensuring meaningful impact in the global transition towards sustainable and efficient supply chains.

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ISSUED BY PSA VENTURES GLOBAL PTE LTD

ABOUT PSA INTERNATIONAL

PSA International (PSA) is a leading global port operator and trusted partner to cargo stakeholders. Currently, PSA's portfolio comprises over 70 deepsea, rail and inland terminals, across more than 180 locations in 45 countries – including two flagship port operations in Singapore and Belgium. Drawing on the deep expertise and experience from a diverse global team, PSA collaborates with its customers and partners to develop world-class port ecosystems and deliver innovative supply chain solutions to accelerate the shift towards sustainable trade. Visit us at www.globalpsa.com, or follow us on LinkedIn and Facebook (@globalpsa).

ABOUT PSA VENTURES (PSAV)

PSA Ventures, the newly established venture capital arm of PSA International, builds on the innovative foundation of PSA unboXed, transitioning into a dedicated investment platform. As a dynamic venture capital firm, PSA Ventures is committed to accelerating technological advancements and fostering groundbreaking solutions within the global supply chain and port operations industry. Leveraging PSA International's extensive expertise and expansive global network, PSA Ventures aims to drive transformational growth, enhance operational efficiency, and promote sustainability across the logistics ecosystem. With a strategic and agile approach, PSA Ventures is uniquely positioned to invest in and nurture the next generation of pioneering companies, shaping the future of logistics and transportation. Visit us at <https://psaventures.globalpsa.com/>.

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PSA VENTURES

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